

Implementing Advance Care Planning Across a Healthcare System: Identifying Local Barriers and Facilitators

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BACKGROUND & RATIONALE

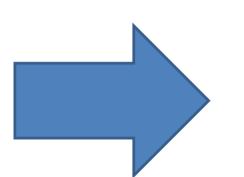
- Advance care planning (ACP) is the process of discussing and documenting a person's wishes for future medical care in preparation of the event that he/she becomes incapable to consent. ACP is an important process in health care today.
- How to prospectively identify potential *local* barriers and facilitators to uptake of ACP across a complex, multi-sector, publicly funded health care system, and how to develop specific mitigating strategies, have not been well characterized.

METHODS

Study design = mixed methods

PHASE 1 PAPER AND PEN SURVEY

Three groups of clinical and administrative leaders completed survey forms



PHASE 2 FACILITATED DISCUSSION

One group of clinical and administrative leaders

Barriers and key mitigating strategies were identified

Survey instrument developed using published evidence on barriers and facilitators to uptake of ACP (Lovell & Yates. Palliat Med 2014;28:1026-35), the Theoretical Domains Framework (**Figure 1**), and early experience from the implementation of ACP in Calgary, Alberta, Canada



Figure 1: Theoretical Domains Framework (Cane et al. Implementation Science 2012, 7:37)

RESULTS

51/88 surveys (58%) returned

Table 1: Major barriers identified to the multi-sector uptake of ACP / GCD across the province of Alberta, Canada

DOMAIN	ELEMENT	n=51	%
Public/patient factors	Insufficient public engagement Public misunderstanding	43 41	84 80
Systems factors	Conflict because of too many other health care initiatives	42	82
	Insufficient infrastructure to support implementation – especially expert staff	40	78
	Ineffective public awareness campaign	37	73
Resources	Inadequate time for ACP/GCD conversations	40	78
	No electronic record capability to track GCD orders and ACP conversations	35	69
Health care	Health care provider's lack of mastery of ACP	31	61
provider	Ineffective staff education program	26	51
factors	Emotional discomfort initiating ACP/GCD discussions	25	49

RESULTS CONT'D

Table 2: Strategies to mitigate against system-specific barriers and to facilitate enablers

DOMAIN	SPECIFIC ELEMENT
Public/patient factors	Develop an impactful public awareness campaign so that patients and families are better prepared to participate in discussions
Systems factors	Leadership to communicate the high priority of ACP/GCD for frontline staff
Resources	Develop an electronic record to track ACP and GCD conversations
Health care provider factors	Provide HCP with training on conversation scripts and simple messages on ACP/GCD to promote comfort with the conversations

CONCLUSIONS: KT IN ACTION

- ➤ Implementation of ACP across an entire health care system is complex
- ➤ Using an inexpensive process, innovators and agents of change across a multi-sector health care system advised us of:
 - 1. key barriers and facilitators to the implementation of ACP, and
 - 2. approaches to address them.
- ➤ With a better understanding of barriers to local uptake of the ACP process, our goal is to integrate these novel approaches with current strategies to improve integration of ACP into practice across this population-based healthcare system.

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ACKNOWLEDGEMENTS

We would like to thank Members of Alberta Health Services' *Strategic Clinical Networks* for participating in the survey described in this poster.

Funding for this study was provided by Alberta Innovates Health Solutions (AIHS) Collaborative Research and Innovation Opportunities Program Grant #201201157.









